

MINUTES FOR THE BOARD MEETING OF SEPTEMBER 13, 2021
FOR THE BOARD OF COMMISSIONERS OF
THE ENGLEWOOD AREA FIRE CONTROL DISTRICT

Monday, September 13, 2021, 5:01 P.M.
Meeting held at
Englewood Fire Administration Office
516 Paul Morris Drive, Englewood, FL 34223

The meeting was called to order at 5:03 P.M. by Chairman, Mr. Davison. Those present were: Mr. Davison, Mr. Benedetti, Mr. Kimberlin, Mr. Loisell, Ms. Emery, and Chief Easton. Mr. Knauf attended via telephone.

PUBLIC COMMENTS:

No one wished to address the Board at this time.

ASSESSMENT RATES:

Mr. Davison asked for the motion from the Board to approve the new assessment rates for the 2021/2022 fiscal year. Mr. Loisell made a motion to accept the new rates as followed; Residential: \$202.25, Non-Residential: \$0.29 (rate per square foot), Church: \$0.20 (rate per square foot), Vacant Land: \$54.47 (price per lot). The motion was seconded by Mr. Kimberlin, Mr. Benedetti opposed and the motion passed.

UNFINISHED BUSINESS

Mr. Davison asked for a motion from the Board to approve the new 2020/20/21 fiscal year budget of \$9,211,194.00. Mr. Kimberlin made a motion to approve the Budget as shown. It was seconded by Mr. Loisell, Mr. Benedetti opposed and the motion passed.

OPEN TO THE PUBLIC:

No Public comment at this time.

COMMISSIONER COMMENTS:

No additional comment from the Commissioner

The meeting was adjourned at 5:07pm.



Ron Davison, Chairman

DATED: _____

10/27/21



Attest

DATED: _____

10/29/2021

Englewood Area Fire Control District-IMPACT FEE
Balance Sheet - IMPACT FEE
As of September 30, 2021

SEPTEMBER 30, 2021

ASSETS

Checking/Savings	
101.300 · CB-Impact Fee	348,809.28
Total Checking/Savings	<u>348,809.28</u>
Total Current Assets	<u>348,809.28</u>
TOTAL ASSETS	<u><u>348,809.28</u></u>

LIABILITIES

EQUITY

30000 · Opening Balance Equity	33,393.55
32000 · Retained Earnings	143,663.55
Net Income	171,752.18
Total Equity	<u>348,809.28</u>
TOTAL LIABILITIES & EQUITY	<u><u>348,809.28</u></u>

PREPARED BY: Jolanda DeWaard
Jolanda DeWaard, Office Mgr/Bookkeeper

DATE 10/1/21

REVIEWED BY: Kevin Easton
Kevin Easton, Fire Chief

DATE 10/19/21

SUBMITTED BY: William Kimberin
William Kimberin, Secretary-Treasurer

DATE 10/27/21

Englewood Area Fire Control District-IMPACT FEE
Profit & Loss Monthly & YTD IMPACT FEE
September 2021

	September 2021	Oct 2020 - Sept 2021
INCOME		
324.000 · IMPACT FEES	5,049.36	197,355.63
361.103 · INTEREST	85.28	822.02
Total Income	5,134.64	198,177.65
GROSS PROFIT	5,134.64	198,177.65
EXPENSE		
<u>522.30 · OPERATING EXPENDITURES</u>		
522.49 · OTHER CURRENT CHARGES		
49.001 · Bank Fees/Services	0.00	5.00
Total 522.49 · OTHER CURRENT CHARGES	0.00	5.00
522.51 · OFFICE SUPPLIES		
	71.01	71.01
522.54 · Books, Publications & Membrshps		
54.001 · Licenses, Dues, Fees, Membrshps	0.00	0.00
Total 522.54 · Books, Publications & Membrshps	0.00	0.00
522.55 · TRAINING & EDUCATIONAL		
55.002 · Training - Employee	0.00	3,155.85
Total 522.55 · TRAINING & EDUCATIONAL	0.00	3,155.85
Total 522.30 · OPERATING EXPENDITURES	71.01	3,231.86
<u>522.60 · CAPITAL OUTLAY</u>		
60.001 · Auto & Truck-Capital Purchases	0.00	22,872.63
60.002 · Furniture, Fixtures & Equipment	0.00	375.98
Total 522.60 · CAPITAL OUTLAY	0.00	23,248.61
Total Expense	71.01	26,480.47
NET INCOME/EXPENSE	5,063.63	171,697.18
<u>Other Income</u>		
360.000 · MISC INCOME		
360.002 · Return Check/NSF Fee	0.00	5.00
360.000 · MISC INCOME - Other	25.00	50.00
Total 360.000 · MISC INCOME	25.00	55.00
Total Other Income	25.00	55.00
Net Other Income	25.00	55.00
TOTAL NET PROFIT/LOSS	5,088.63	171,752.18

PREPARED BY: Jolanda DeWaard
Jolanda DeWaard, Office Mgr/Bookkeeper

DATE 10/1/21

REVIEWED BY: Kevin Easton
Kevin Easton, Fire Chief

DATE 10/19/21

SUBMITTED BY: William Kimberlin
William Kimberlin, Secretary-Treasurer

DATE 10/27/21

Englewood Area Fire Control District
Balance Sheet
As of September 30, 2021

September 30, 2021

ASSETS

Checking/Savings

101.100 · CB-Operating Funds	324,997.47
101.200 · CB-Depository/Savings Funds	1,206.70
101.400 · CB-Construction Reserve Funds	724,473.01
101.450 · CB-General Operating Reserve	1,145,104.58
101.500 · CB-Vehicle Reserve Funds	811,044.92
101.550 · CB-Specialty Equipmt Reserve	259,111.67
101.650 · CB-Health Insurance Reserve	60,803.49
101.700 · FL FIT Const Resrv #9129	56,665.92
101.900 · Petty Cash	50.00

Total Checking/Savings 3,383,457.76

Accounts Receivable

115.100 · Accounts Receivable	56,602.00
115.101 · Inspection Receivable	1,434.00

Total Accounts Receivable 58,036.00

Other Current Assets

155.000 · Prepaid Items	4,104.36
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Total Other Current Assets 4,104.36

Total Current Assets 3,445,598.12

TOTAL ASSETS 3,445,598.12

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Accounts Payable	39,223.01
Credit Cards	70.05

Total Current Liabilities 39,293.06

Long Term Liabilities

203.910 · N/P-Fifth Third #00059 Training	368,373.17
203.920 · N/P-CBank #7808 - Admin	254,976.73
203.950 · N/P-USbancorp #74-001 2018 Trks	907,510.29
203.955 · N/P Santander #24746 (3 Sutphn)	1,260,911.13

Total Long Term Liabilities 2,791,771.32

Total Liabilities 2,831,064.38

Equity

273.000 · Opening Balance Equity	(2,255,311.57)
278.000 · Retained Earnings	2,720,419.46
Net Income	149,425.85

Total Equity 614,533.74

TOTAL LIABILITIES & EQUITY 3,445,598.12

PREPARED BY: Jolanda DeWaard
Jolanda DeWaard, Office Mgr/Bookkeeper

DATE 10/20/21

REVIEWED BY: Kevin Easton
Kevin Easton, Fire Chief

DATE 10/20/21

SUBMITTED BY: William Kimberlin
William Kimberlin, Secretary-Treasurer

DATE 10/27/21

Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021

	Oct 2020 - Sept 2021	Budget	\$ +/- Budget	% of Budget
INCOME				
311.000 · NON-AD VALOREM TAXES				
311.001 · Assessments-Charlotte County	5,910,466.74	5,939,282.00	(28,815.26)	99.52%
311.002 · Assessments-Sarasota County	2,655,377.67	2,704,678.00	(49,300.33)	98.18%
311.003 · LESS 3% - NON-AD VALOREM TAXES	0.00	(259,319.00)	259,319.00	0.0%
Total 311.000 · NON-AD VALOREM TAXES	8,565,844.41	8,384,641.00	181,203.41	102.16%
329.000 · FIRE INSPECTIONS	12,440.00	7,500.00	4,940.00	165.87%
335.210 · STATE REV SHARING-FF SUPP COMP	12,944.96	18,720.00	(5,775.04)	69.15%
361.100 · INTEREST	18,559.98	5,000.00	13,559.98	371.2%
362.000 · RENTS & ROYALTIES				
362.020 · Cell Tower Revenue - Sta 1 & 2	46,151.95	45,250.00	901.95	101.99%
362.030 · Rental Revenue - Station 1 & 3	57,272.88	55,600.00	1,672.88	103.01%
Total 362.000 · RENTS & ROYALTIES	103,424.83	100,850.00	2,574.83	102.55%
TOTAL INCOME	8,713,214.18	8,516,711.00	196,503.18	102.31%
GROSS PROFIT	8,713,214.18	8,516,711.00	196,503.18	102.31%

**Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021**

	<u>Oct 2020 - Sept 2021</u>	<u>Budget</u>	<u>\$ +/- Budget</u>	<u>% of Budget</u>
EXPENSE				
<u>522.10 · PERSONNEL SERVICES</u>				
522.11 · EXECUTIVE SALARIES				
1 Commissioners (5)	29,500.00	30,000.00	(500.00)	98.33%
2 Chief	124,615.26	120,000.00	4,615.26	103.85%
3 Assistant Chief	106,769.28	102,810.00	3,959.28	103.85%
Total 522.11 · EXECUTIVE SALARIES	260,884.54	252,810.00	8,074.54	103.19%
522.12 · REGULAR SALARY & WAGES				
12.000 · Regular CONTRACT Salaries				
Firefighters	3,811,289.27	3,612,681.00	198,608.27	105.5%
Longevity	65,624.00	64,724.00	900.00	101.39%
Stipend	39,808.72	39,850.00	(41.28)	99.9%
Supervisor Pay	42,836.81	60,000.00	(17,163.19)	71.4%
Total 12.000 · Regular CONTRACT Salaries	3,959,558.80	3,777,255.00	182,303.80	104.83%
12.100 · Regular NON-CONTRACT Salaries				
Accounting/Administrative	100,635.21	95,962.00	4,673.21	104.87%
Fire Inspector	51,170.67	48,797.00	2,373.67	104.86%
Maintenance	18,461.52	0.00	18,461.52	100.0%
Total 12.100 · Regular NON-CONTRACT Salaries	170,267.40	144,759.00	25,508.40	117.62%
Total 522.12 · REGULAR SALARY & WAGES	4,129,826.20	3,922,014.00	207,812.20	105.3%

Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021

	Oct 2020 - Sept 2021	Budget	\$ +/- Budget	% of Budget
522.14 · OVERTIME	170,115.76	155,000.00	15,115.76	109.75%
522.15 · SPECIAL PAY	60,119.96	58,720.00	1,399.96	102.38%
522.16 · COMPENSATED ANNUAL LEAVE	0.00	10,000.00	(10,000.00)	0.0%
522.17 · COMPENSATED SICK LEAVE	66,249.79	95,000.00	(28,750.21)	69.74%
522.18 · COMPENSATED COMPENSATORY LEAVE	0.00	10,000.00	(10,000.00)	0.0%
522.21 · FICA TAXES	76,457.53	87,000.00	(10,542.47)	87.88%
522.211 · FICA-Medicare Correction	(107.06)			
522.22 · RETIREMENT CONTRIBUTIONS				
Firefighter Pension Trust-Dist	1,779,000.00	1,779,000.00	0.00	100.0%
FRS Retirement Contributions	17,425.26	15,000.00	2,425.26	116.17%
Total 522.22 · RETIREMENT CONTRIBUTIONS	1,796,425.26	1,794,000.00	2,425.26	100.14%
522.23 · LIFE & HEALTH INSURANCE				
23.001 · Insurance-Dental/Medical				
Dental Insurance	15,072.43	16,630.00	(1,557.57)	90.63%
Medical/Health Insurance	403,788.54	408,570.00	(4,781.46)	98.83%
Vision	3,837.42	4,200.00	(362.58)	91.37%
Total 23.001 · Insurance-Dental/Medical	422,698.39	429,400.00	(6,701.61)	98.44%
23.002 · Insurance-Life/AD&D/Cancer				
Cancer	7,006.84	10,000.00	(2,993.16)	70.07%
Life/AD&D	14,278.08	14,500.00	(221.92)	98.47%
Total 23.002 · Insurance-Life/AD&D/Cancer	21,284.92	24,500.00	(3,215.08)	86.88%
Total 522.23 · LIFE & HEALTH INSURANCE	443,983.31	453,900.00	(9,916.69)	97.82%
522.24 · WORKER'S COMP INSURANCE	136,685.00	247,000.00	(110,315.00)	55.34%
Total 522.10 · PERSONNEL SERVICES	7,140,640.29	7,085,444.00	55,196.29	100.78%

Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021

	<u>Oct 2020 - Sept 2021</u>	<u>Budget</u>	<u>\$ +/- Budget</u>	<u>% of Budget</u>
522.30 · FIRE CONTROL OPERATING EXPENSES				
522.31 · PROFESSIONAL SERVICES				
Legal Services	5,131.85	28,000.00	(22,868.15)	18.33%
Fiscal Services	19,750.50	0.00	19,750.50	100.0%
Medical Professional Services	23,658.90	30,000.00	(6,341.10)	78.86%
Total 522.31 · PROFESSIONAL SERVICES	<u>48,541.25</u>	<u>58,000.00</u>	<u>(9,458.75)</u>	<u>83.69%</u>
522.32 · ACCOUNTING & AUDITING	13,965.00	15,000.00	(1,035.00)	93.1%
522.33 · COURT REPORTER SERVICES	234.50	600.00	(365.50)	39.08%
522.34 · OTHER SERVICES	22,315.97			
522.40 · TRAVEL & PER DIEM	7,517.49	10,000.00	(2,482.51)	75.18%
522.41 · COMMUNICATION SERVICES				
Cable & Internet Exp	11,867.24	12,300.00	(432.76)	96.48%
Cell Phone	7,097.02	8,000.00	(902.98)	88.71%
Communications Expense	31,692.18	49,520.00	(17,827.82)	64.0%
Telephone/Communication Expense	7,118.13	8,000.00	(881.87)	88.98%
Total 522.41 · COMMUNICATION SERVICES	<u>57,774.57</u>	<u>77,820.00</u>	<u>(20,045.43)</u>	<u>74.24%</u>
522.42 · FREIGHT & POSTAGE SERVICES	2,102.06	3,600.00	(1,497.94)	58.39%
522.43 · UTILITY SERVICES				
43.001 · Electricity	26,008.75	31,000.00	(4,991.25)	83.9%
43.002 · Waste Disposal/Garbage	10,794.06	11,500.00	(705.94)	93.86%
43.003 · Water & Sewer Utilities	9,092.37	10,000.00	(907.63)	90.92%
43.004 · Gas, Propane, Oil Etc	1,845.64	2,500.00	(654.36)	73.83%
Total 522.43 · UTILITY SERVICES	<u>47,740.82</u>	<u>55,000.00</u>	<u>(7,259.18)</u>	<u>86.8%</u>

Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021

	Oct 2020 - Sept 2021	Budget	\$ +/- Budget	% of Budget
522.44 · RENTALS & LEASES				
44.001 · Leased Equipment-Office	3,824.40	2,500.00	1,324.40	152.98%
44.003 · Property Tax-Rental Ad Valorem	74.65			
44.004 · Rent Expense-Station 76	9,999.96	10,000.00	(0.04)	100.0%
44.005 · Rental Equipment	190.00	1,000.00	(810.00)	19.0%
Total 522.44 · RENTALS & LEASES	14,089.01	13,500.00	589.01	104.36%
522.45 · DISTRICT INSURANCE'S	65,367.74	69,000.00	(3,632.26)	94.74%
522.46 · REPAIR & MAINTENANCE SERVICES				
46.001 · Auto & Truck Repairs & Maint	81,226.98	90,000.00	(8,773.02)	90.25%
46.002 · Equipment Repairs-Misc	4,328.22	12,000.00	(7,671.78)	36.07%
46.003 · Maintenance Agreements	21,489.12	30,000.00	(8,510.88)	71.63%
46.004 · Repairs & Maint-Bldg & Land	21,887.51	25,000.00	(3,112.49)	87.55%
46.005 · Repair & Maint-Specialty/Equip	15,312.78	15,000.00	312.78	102.09%
Total 522.46 · REPAIR & MAINTENANCE SERVICES	144,244.61	172,000.00	(27,755.39)	83.86%
522.47 · PRINTING & REPRODUCTION	120.00	1,000.00	(880.00)	12.0%
522.48 · ADVERTISING & PUBLIC RELATIONS	2,838.39	3,000.00	(161.61)	94.61%
522.49 · OTHER CURRENT CHARGES				
49.001 · Bank Service Charges	315.00	800.00	(485.00)	39.38%
49.002 · Bad Debt Write Off	4,909.17	10,000.00	(5,090.83)	49.09%
49.003 · Cash Over/Short	0.00			
49.004 · Collection Fees-Charlotte Cnty	88,657.01	90,000.00	(1,342.99)	98.51%
49.005 · Collection Fees-Sarasota Cnty	39,841.88	43,000.00	(3,158.12)	92.66%
49.006 · Computer Expense	5,029.44	23,000.00	(17,970.56)	21.87%
49.011 · Fire Fighting/Hydrant Supply	125.26	800.00	(674.74)	15.66%
49.017 · Laundering & Tailoring	686.27	3,000.00	(2,313.73)	22.88%
49.020 · Miscellaneous Services	350.00	0.00	350.00	100.0%
49.025 · Payroll Expenses	752.25	2,400.00	(1,647.75)	31.34%
Total 522.49 · OTHER CURRENT CHARGES	140,666.28	173,000.00	(32,333.72)	81.31%

Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021

	Oct 2020 - Sept 2021	Budget	\$ +/- Budget	% of Budget
522.51 · OFFICE SUPPLIES	7,028.11	10,000.00	(2,971.89)	70.28%
522.52 · OPERATING SUPPLIES				
52.001 · Fire & Rescue Safety Equipmt	7,623.00	10,000.00	(2,377.00)	76.23%
52.002 · Fuel & Petroleum Products	45,788.22	55,000.00	(9,211.78)	83.25%
52.003 · Janitorial & Cleaning Supplies	7,831.85	17,400.00	(9,568.15)	45.01%
52.004 · Medical Supplies & Equipment	6,945.15	5,000.00	1,945.15	138.9%
52.007 · Small Tools & Equipment	7,539.52	4,000.00	3,539.52	188.49%
52.008 · Specialized Fire Supply & Equip	7,877.61	10,000.00	(2,122.39)	78.78%
52.009 · Station Supplies-Misc	3,741.37	10,000.00	(6,258.63)	37.41%
52.010 · Uniforms & Protective Gear	27,072.67	50,000.00	(22,927.33)	54.15%
Total 522.52 · OPERATING SUPPLIES	114,419.39	161,400.00	(46,980.61)	70.89%
522.54 · BOOKS, PUBLICATIONS & MEMBRSHPS	12,397.12	8,500.00	3,897.12	145.85%
522.55 · TRAINING & EDUCATIONAL				
55.001 · Commissioner Train/Meet/Travel	4,780.76	8,500.00	(3,719.24)	56.24%
55.002 · Employee Training & Meeting Exp	33,232.58	15,000.00	18,232.58	221.55%
Total 522.55 · TRAINING & EDUCATIONAL	38,013.34	23,500.00	14,513.34	161.76%
Total 522.30 · FIRE CONTROL OPERATING EXPENSES	739,375.65	854,920.00	(115,544.35)	86.49%
526.00 · AMBULANCE & RESCUE SERVICES				
526.30 · AMBULANCE/RESCUE OPERATING EXP				
526.52 · ALS OPERATING SUPPLIES	3,994.72	0.00	3,994.72	100.0%
Total 526.30 · AMBULANCE/RESCUE OPERATING EXP	3,994.72	0.00	3,994.72	100.0%
Total 526.00 · AMBULANCE & RESCUE SERVICES	3,994.72	0.00	3,994.72	100.0%

Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021

	Oct 2020 - Sept 2021	Budget	\$ +/- Budget	% of Budget
522.70 · DEBT SERVICE PAYMENTS				
70.150 · Debt Exp-NP SB #7808-Admin Refi	46,856.28	46,857.00	(0.72)	100.0%
70.300 · Debt Exp-NP 5/3 Bank #0059 -TF	50,019.84	50,020.00	(0.16)	100.0%
70.700 · Debt Exp-Govt Leasing-20374 Supt	130,621.64	130,700.00	(78.36)	99.94%
70.900 · Debt Exp-Govt Lsng 3 Engines	153,165.33	154,000.00	(834.67)	99.46%
Total 522.70 · DEBT SERVICE PAYMENTS	380,663.09	381,577.00	(913.91)	99.76%
TOTAL EXPENSE	8,264,673.75	8,321,941.00	(57,267.25)	99.31%
NET INCOME/EXPENSE	448,540.43	194,770.00	253,770.43	230.29%
<u>Other Income</u>				
311.100 · NON-AD VALOREM EXCESS FEES				
Charlotte-Excess Fees Revenue	52,000.00			
Sarasota-Excess Fees Revenue	13,034.72			
Total 311.100 · NON-AD VALOREM EXCESS FEES	65,034.72			
320.000 · SPECIAL EVENT	375.00			
329.100 · FALSE FIRE ALARM	250.00			
332.000 · OTHER FINANCIAL ASSISTANCE	8,727.13			
337.200 · LOCAL GOVT UNIT GRANTS*	21,681.91			
342.400 · EMERGENCY MGMT SERVICES	(150.00)			
360.000 · MISC REVENUE	5,259.71			
364.000 · DISPOSITION OF FIXED ASSETS	23,184.40			
366.000 · CONTRIBUTIONS & DONATIONS	2,025.00			
369.900 · OTHER MISC REVENUES	5,660.84			
386.000 · INTRAGOVT TRANSFER				
Training Facility Reimbursmnts	182.03			
Vehicle Reserve	42,673.57			
Total 386.000 · INTRAGOVT TRANSFER	42,855.60			
Total Other Income	174,904.31			

Englewood Area Fire Control District
2020-2021 Profit & Loss Budget vs. Actual
October 2020 through September 2021

	Oct 2020 - Sept 2021	Budget	\$ +/- Budget	% of Budget
<u>Other Expense</u>				
<u>522.60 · CAPITAL OUTLAY</u>				
60.001 · Auto & Truck-Capital Purchases	92,723.24			
60.002 · Furniture/Fixture/Equip	19,056.13	20,000.00	(943.87)	95.28%
60.003 · R & M-Leasehold/Capital Imprvmt	5,305.00			
522.60 · CAPITAL OUTLAY - Other	0.00	0.00	0.00	0.0%
<u>Total 522.60 · CAPITAL OUTLAY</u>	<u>117,084.37</u>	<u>20,000.00</u>	<u>97,084.37</u>	<u>585.42%</u>
<u>522.90 · OTHER USES</u>				
<u>91.000 · INSTRAGOV'T TRANSFERS</u>				
General Operating Reserve	19,770.00	19,770.00	0.00	100.0%
Specialty Equipmt Reserve	244,352.00	100,000.00	144,352.00	244.35%
Training Ctr Reimb Costs	116.38			
Vehicle Reserve Expenses +/-	92,673.57	50,000.00	42,673.57	185.35%
<u>Total 91.000 · INSTRAGOV'T TRANSFERS</u>	<u>356,911.95</u>	<u>169,770.00</u>	<u>187,141.95</u>	<u>210.23%</u>
<u>99.000 · OTHER USES-MISC</u>				
Hurricane Expense	0.00	5,000.00	(5,000.00)	0.0%
Misc Costs	22.57			
<u>Total 99.000 · OTHER USES-MISC</u>	<u>22.57</u>	<u>5,000.00</u>	<u>(4,977.43)</u>	<u>0.45%</u>
<u>Total 522.90 · OTHER USES</u>	<u>356,934.52</u>	<u>174,770.00</u>	<u>182,164.52</u>	<u>204.23%</u>
<u>Total Other Expense</u>	<u>474,018.89</u>	<u>194,770.00</u>	<u>279,248.89</u>	<u>243.37%</u>
<u>Net Other Income/Expense</u>	<u>(299,114.58)</u>	<u>(194,770.00)</u>	<u>(104,344.58)</u>	<u>153.57%</u>
TOTAL NET INCOME/EXPENSE	149,425.85	0.00	149,425.85	100.0%

PREPARED BY: Jolanda DeWaard
Jolanda DeWaard, Office Mgr/Bookkeeper

REVIEWED BY: Kevin Easton
Kevin Easton, Fire Chief

SUBMITTED BY: William Kimberlin
William Kimberlin, Secretary-Treasurer

DATE 10/20/21

DATE 10/20/21

DATE 10/27/21